

Adm - 13.5

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13 December 1972

MEMORANDUM FOR THE RECORD

SUBJECT: Reorganization

1. Last week each office was asked to do some thinking about reorganization anticipating that a new DCI might well examine the DD/S&T as well as other Directorates. It was suggested that we consider such possibilities as combining OSI and FMSAC, the movement of OSI and/or FMSAC back to the DDI, the elimination of ORD and absorption of its functions within other offices, etc. My own thoughts relative to FMSAC are touched upon below.

2. I believe that the production effort in the DD/S&T could be significantly improved in the missile and space areas. Since the early days of FMSAC it has been considered logical in some quarters that defensive missile and space systems be part of the responsibilities of FMSAC. This was again raised as a question during the IG survey of FMSAC. This is still a pertinent question. In my estimation this does not involve a simple transfer of the entire staff of the present DSD to FMSAC. DSD is involved in many areas other than defensive missile and space systems. Clearly, however, I have in mind all of the defensive missile and space systems analysis. I believe that any such changes should be entertained only after a thorough review of all the areas that DSD is involved in.

3. I see little need however for actions such as the transfer of the few people in LSD who now give FMSAC support in the manned space areas. Similarly I believe the activities of NED and PSED are such that present

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coordination procedures accomplished the desired results. It is only in the defensive missile and space systems areas that the arguments for change have become stronger. I recall that at one time even the idea of a separate telemetry shop in OSI was very far from anyone's thoughts. It now exists. In connection with these arguments I would also consolidate the appropriate analysis contracts in the defensive missile and space areas with those now managed by FMSAC. Such changes would give the DD/S&T two nearly equal size offices working somewhat more harmoniously than is now often the case.

4. I strongly believe that at least this much change in the production office make-up within the DD/S&T might prove to be an impressive argument that could be used to further a conviction (which I hold) that FMSAC and possibly also OSI better serve CIA by being in the DD/S&T. The nature of the data base, its processing, and the analysis, particularly for such a reorganized FMSAC as outlined above argues strongly for a close relationship with the technical collection and processing activities of the intelligence community and particularly those within and managed by the DD/S&T. It might not be quite as easy to argue that the activities of the remainder of OSI were very different than any office in the DDI. This is particularly true for NED, PSED, most of LSD, and those activities in the current DSD involved with aircraft and ships.

5. In regard to OSR there are many activities which are distinct from FMSAC responsibilities although they are missile and space related. To me these are the economic and deployment aspects. However there is not now and never has been any good reason that FMSAC could not provide all of the current intelligence support in the missile and space effort arena. Even now OSR is parasitic on FMSAC in regard to the substance of much of that which is produced for the CIB and CIWR. Therefore FMSAC should not as a matter of course use OSR in the role of broker in the production of current intelligence published in OCI organs.

6. Mr. Brandwein and myself are available for further discussions at your convenience.

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Deputy Director  
Foreign Missile and Space Analysis Center

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